

**Cynthia G. Marshall**  
**President, AT&T North Carolina**

Cynthia G. Marshall is President, AT&T North Carolina, responsible for the company's regulatory, legislative and community affairs activities in the state. She was previously Senior Vice President – Regulatory and Constituency Relations for AT&T California.

Cynthia has 28 years of experience in the telecommunications industry, joining Pacific Bell in July 1981 as a Group Manager in Operator Services. Since then she has held a variety of line management and staff positions in the following departments: Operations, Human Resources, Network Engineering and Planning, and Regulatory/External Affairs. She was named to her current position in January 2007.

Cynthia is active in civic affairs at all levels. Nationally, she serves on the Board of Governors of the Joint Center for Political and Economic Studies, and is a Vice Chair of the National Utilities Diversity Council. She previously served as Vice-Chair of the California Utilities Diversity Council, a committee of the California Public Utilities Commission.

Within North Carolina, Cynthia serves on the Board of Directors and Executive Committee of the North Carolina State Chamber, the Board of Trustees of the University of North Carolina at Wilmington, the CEO Advisory Council of the North Carolina Center for Non-Profits, and the Board of Trustees of Bennett College. She also serves on the boards of Junior Achievement of the Central Carolinas and the Foundation of the Carolinas.

Deeply committed to advocacy for children in need of adoption or in need of support in foster care situations, Cynthia is a member of the Board of the North Carolina Children's Home Society. In California, she served on the Board of Directors of CASA (Court Appointed Special Advocates) of Contra Costa County and served as a trainer and spokesperson for the Contra Costa County Social Services Department's Foster Care/Adoption program.

A strong believer in public education, Cynthia serves on the General Assembly's Committee on Dropout Prevention and on the North Carolina New Schools Project Board of Directors. She has led AT&T North Carolina in focusing its corporate citizenship activities on dropout prevention and in becoming the title sponsor of the North Carolina Teacher of the Year program, designed to encourage and support outstanding public educators. In California, she was instrumental in launching the Mathematics, Engineering, Science Achievement (MESA) program, a uniquely successful \$3 million program to provide support to Latino and African American engineering, math and science college students.

In her faith community, she enjoys being active with youth programs, including conducting a variety of workshops and seminars and teaching a Sunday School class.

The fourth of six children, Cynthia grew up in Richmond, California, and resides in Cary, NC. She is a graduate of the University of California at Berkeley, where she attained degrees in Business Administration and Human Resources Management. Cynthia is married to Kenneth Marshall.

A self-professed sports nut and soccer mom, her favorite movie is *Brian's Song*. She has a passion for her work, enjoys being busy and loves working for AT&T.